# Healthcare Accreditation Model in Canada

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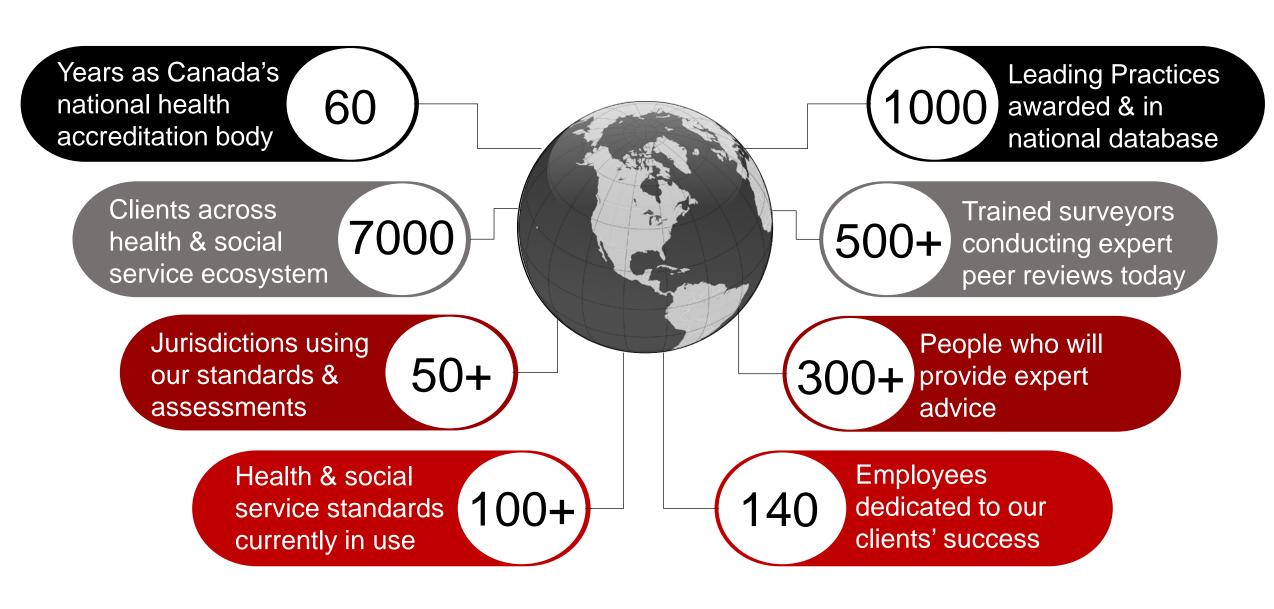
Executive Director, International Accreditation Accreditation Canada Nov 17, 2017







# At a glance







# Separating standards setting & assessments



HSO is an independent, not-forprofit organization that develops world class standards and innovative assessment programs so people in their own jurisdictions can save and improve lives

HSO provides products and services to accreditation bodies, governments, health care organizations, associations & other stakeholders



Accreditation Canada is an independent, not-for-profit organization affiliated with HSO

AC is dedicated to providing high impact, high value assessment programs including certifications and accreditation to Canadian and international clients

AC is an HSO Global Program Partner

# HSO provides AC with

- Growing library of national and international standards
- Assessment manuals-enables customization to address local context
- Assessment methods
- Surveyor models
- Instruments and benchmarking tools
- Innovative technology solutions
- 24/7 customer service
- Activation Services
- Global Learning
- Corporate Support Services

# Accredited by ISQua







- 1998, 2002, 2006 for Standards and Organization
- 2010, 2014 for Standards, Organization, and Surveyor Training Programme (new in 2010)

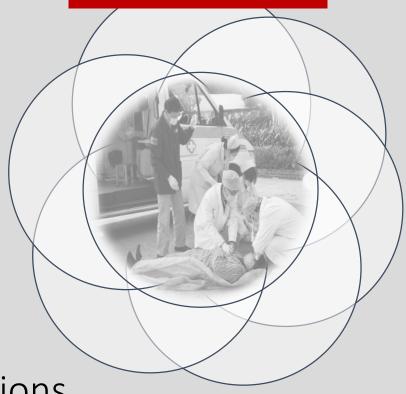
# Who we work with

Primary Care Networks

Public Health

Military & Corrections

Hospitals & Health Regions



Labs,
Pharmacies,
Dental Clinics

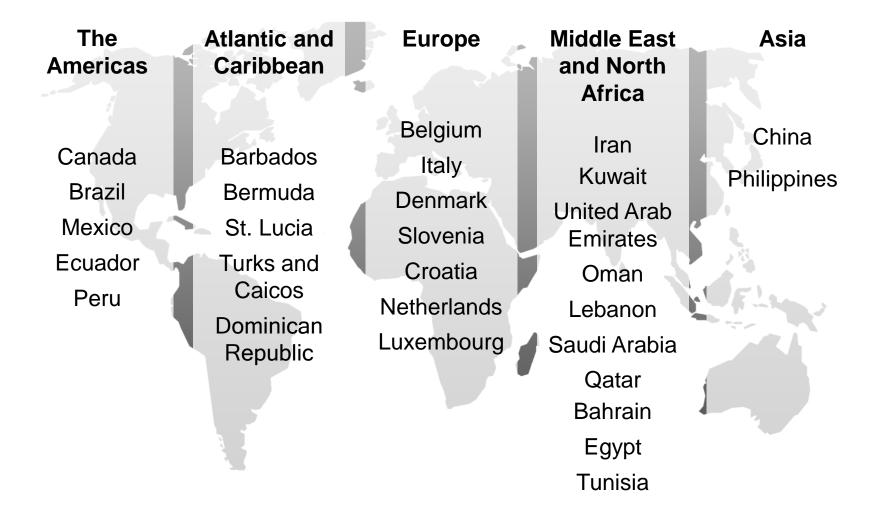
Home & Community Care

Long-Term Care

**Emergency Transport** 

...and more

# Global Presence



# Global Program Partners



# Canadian healthcare landscape



- 32.3M population (2016 census)
- 13 Federated Provincial and Territorial Health Systems + Federal
- Publicly funded, single-payer health care system
- Universal health care coverage to Canadian citizens, permanent residents and certain temporary residents

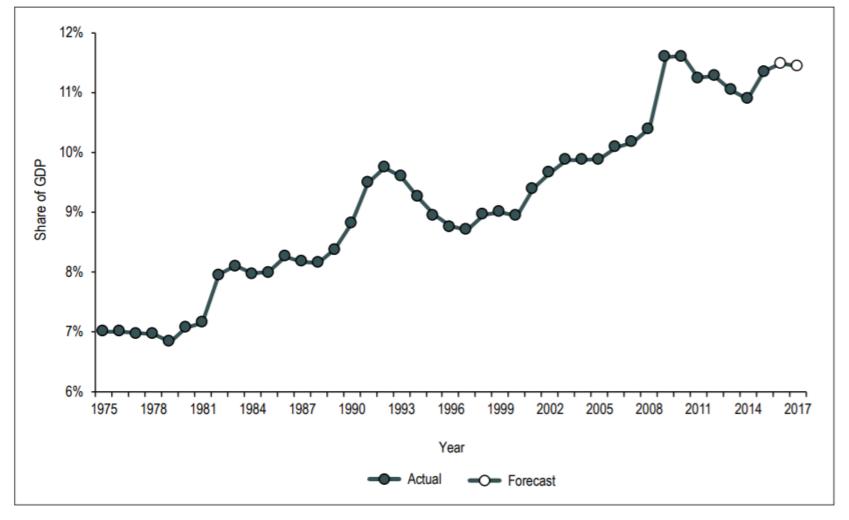
Note: Numbers in bar charts indicate number of health service providers listed on each LHIN website.

<sup>\*</sup> Other Accreditor data is approximate and includes published information from CAC, CCA, and CARF

<sup>\*\*</sup>Not accredited status is attributed to organizations that do not seem to have an accreditation award published on CARF's, CCA's, or CAC's websites and who are not accredited by Accreditation Canada.

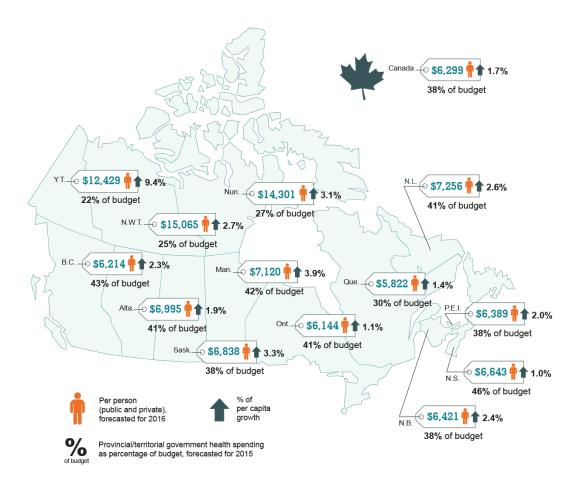
# Healthcare expenditure 1975 - 2017

Figure 2 Total health expenditure as a percentage of GDP, Canada, 1975 to 2017



# Source National Health Expenditure Database, Canadian Institute for Health Information.

# OECD Data



Country	Cost per person (Canadian dollars)	Percentage of GDP	Percentage public	Percentage private
		_		
OECD (average)	\$4,463	9.0%	73%	27%
United States	\$11,126	16.6%	49%	51%
Sweden	\$6,245	11.2%	83%	17%
France	\$5,384	11.1%	79%	21%
Germany	\$6,311	11.0%	85%	15%
Netherlands	\$6,505	10.9%	81%	19%
Canada	\$5,543	10.0%	71%	29%
United Kingdom	\$4,896	9.9%	80%	20%
New Zealand	\$4,361	9.4%	80%	20%
Australia	\$5,187	9.0%	67%	33%

### Source

National Health Expenditure Database, Canadian Institute for Health Information.

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### Notes

Total current expenditure (capital excluded). Expenditure data is based on the System of Health Accounts. OECD: Organisation for Economic Co-operation and Development. 2014 is the most recent year of data available.

### Source

OECD Health Statistics 2016 (June edition).

# Voluntary vs. mandatory

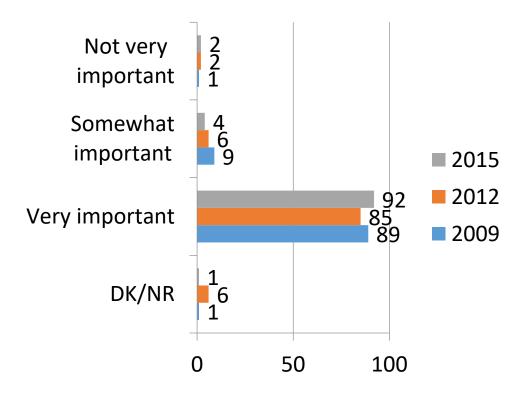
## **FEDERAL PRIORITIES**

- Mental Health
- Long-Term Care
- Home Care
- Indigenous Health

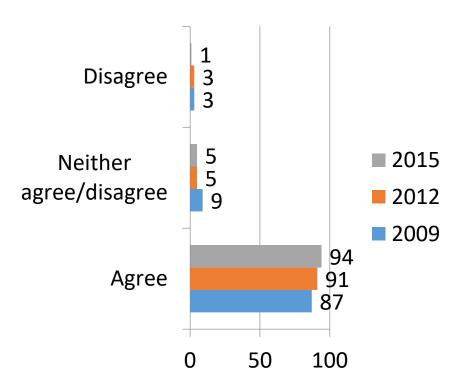
- Regional model in every jurisdiction except Ontario with varying scope of services
- Quebec: mandatory accreditation for all health and social service orgs. that receive public funding, incl. privately owned facilities
- The provinces of Alberta and Manitoba have adopted legislation that mandates accreditation in their regional health authorities, including acute care hospitals, contracted providers in continuing care, community, mental health and addictions and emergency medical services

# What Canadians are telling us

In your opinion, how important is it for health care organizations to be accredited?



I would feel more comfortable interacting with a health care organization if I knew it met established standards



# What Canadians are telling us

# 2015 EKOS Survey (EKOS Canadian social and economic research company)

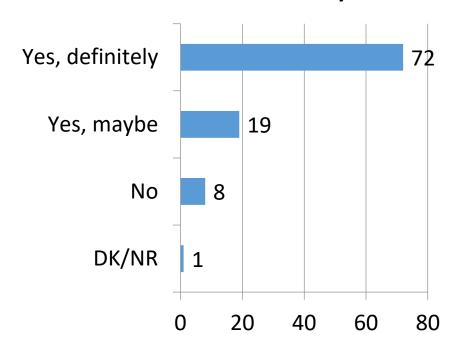
### **Objectives:**

Tracking "awareness"

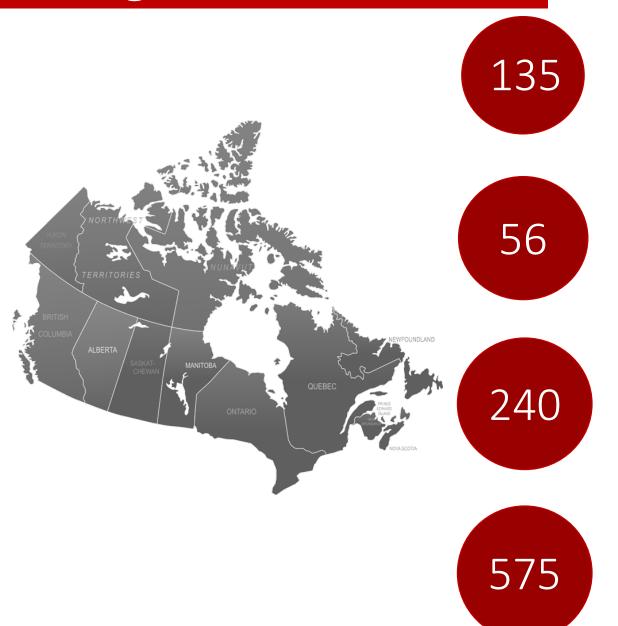
### Methodology:

- 1,106 Canadians,18+ years of age
- Stratified for regional representation, gender and age
- Phone survey

# Do you think accreditation should be mandatory?



# Client-organizations in Canada



Individual Hospitals & Hospital Networks\* Outside Regional Health Authorities (100% of market)

Regional Health Authorities (100% market – but scope varies)

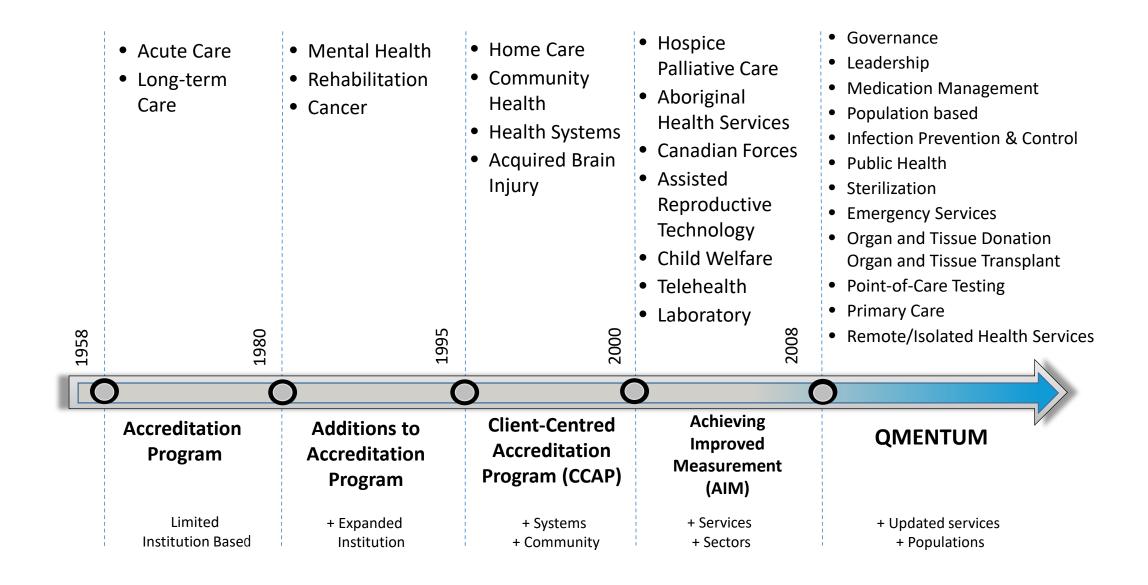
Long Term / Residential Care\* Outside
Regional Health Authorities
(~50% market)

Small & Specialized
Organizations, Clinics & Services
(poor market data)

# Benefits to organizations

- Reduce risk
- Demonstrate accountability
- Standardize processes
- Develop staff knowledge and skills
- Manage change
- Monitor quality improvement throughout the organization
- Support achievement of provincial requirements
- Increase organizational efficiency
- Mutually beneficial partnership among staff and the clients and families they serve
- Ensuring clients receive care that is respectful, compassionate, culturally safe and competent
- Responsiveness to clients and families needs, values, cultural backgrounds and beliefs

# Program History



# Standards 2017

### System-wide

### Governance • Leadership • Infection Prevention and Control • Managing Medications

# Aboriginal Community Health and Wellness

- · Aboriginal Integrated Primary Care
- Aboriginal Substance Misuse Services
- · Acquired Brain Injury Services
- Ambulatory Care Services
- Assisted Reproductive Technology (ART) Services
- · Biomedical Laboratory Services
- Cancer Care
- · Case Management
- · Child Welfare Services
- Community Health Services
- Community-Based Mental Health Services and Supports
- Correctional Service of Canada Health Services Standards
- · Critical Care

### Service Excellence

- Developmental Disabilities
- · Diagnostic Imaging Services
- · Emergency Department
- EMS and Interfacility Transport
- Health Care Staffing Services
- · Home Care Services
- Home Support Services
- Hospice, Palliative, and End-of-Life Services
- Independent Medical/Surgical Facilities
- Long-Term Care Services
- · Medical Imaging Centres
- Medicine Services
- · Mental Health Services
- · Obstetrics Services
- Organ and Tissue Donation and Transplant

- Perioperative Services and Invasive Procedures
- · Point-of-Care Testing
- Primary Care Services
- Provincial Correctional Health Services Standards
- · Public Health Services
- · Rehabilitation Services
- · Remote/Isolated Health Services
- Reprocessing of Reusable Medical Devices
- · Residential Homes for Seniors
- Spinal Cord Injury
- Substance Abuse and Problem Gambling
- · Telehealth
- · Transfusion Services

# Two-step approach



# **Accreditation Primer**

Introductory program

2-year accreditation award

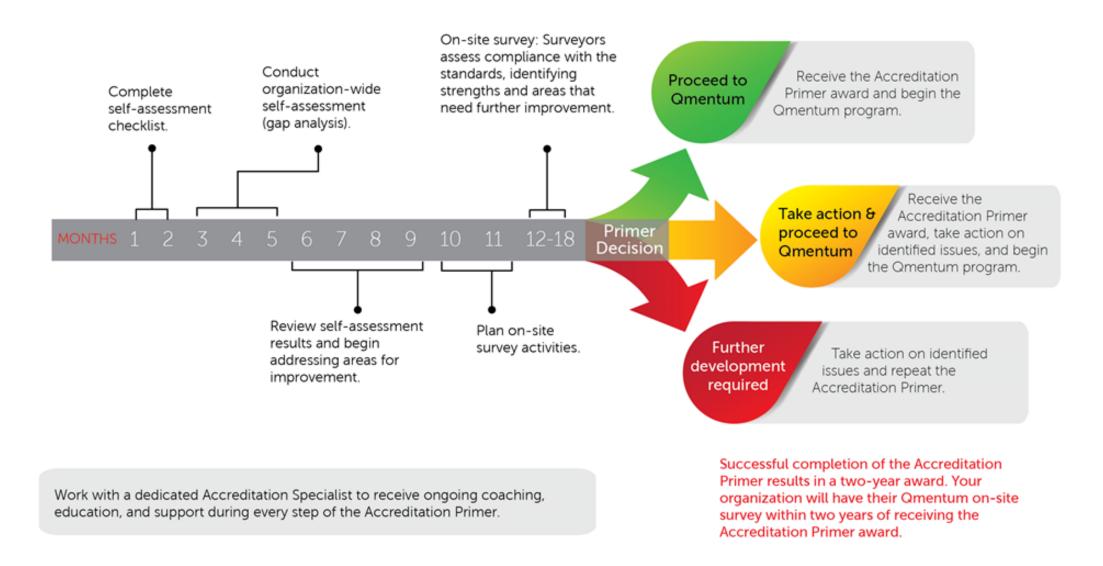
# **Qmentum**

Comprehensive program 4-year accreditation award



# Primer

### ACCREDITATION PRIMER



# Qmentum

### FOUR-YEAR CYCLE



# **Supporting Accreditation**

Accreditation Canada offers different training sessions to support health service providers to be prepare and achieve success in quality improvement.

- Quality Improvement for Health Professionals
- Introduction to Qmentum Policies and Procedures in Health Care Organizations
- People-Centered Care in Qmentum
- Introduction to Tracer Methodology
- Infection Prevention and Control
- Physician Engagement
- Patient Safety and Required Organizational Practices
- Brest Practices in Medication Reconciliation
- Ethical Decision Making in Health Care Organizations

# ENABLING TECHNOLOGY – [e]volve – Managing the Accreditation Program in One Solution



### Administrators

- Manage client information
- Create, edit and manage standards
- Generate customized assessment manual templates
- Manage surveyor information, availability and assignments
- Create and manage assessments
- Review ratings and evidence, set conditions for improvement and assign awards

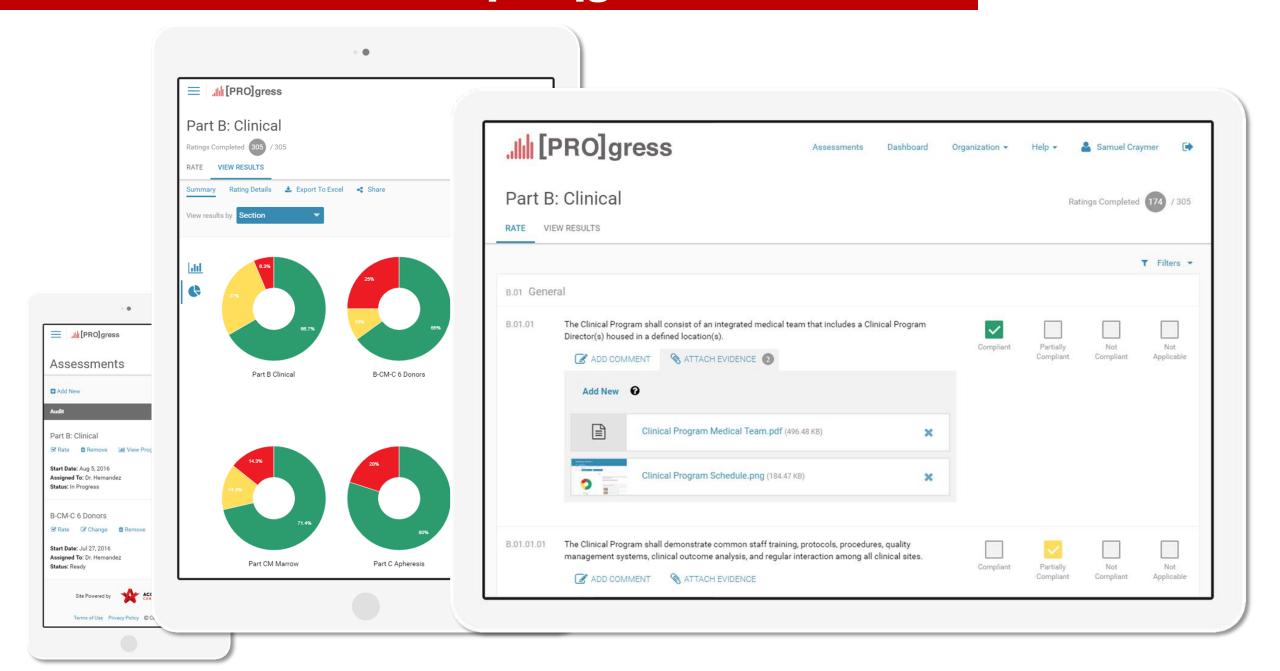
### Client Organizations

- Manage profile information, add users and share permissions through the client portal
- Launch self-assessments, internal audits and other instrument surveys
- Track performance, submit evidence and review assessment results
- Access resource materials, tools and education

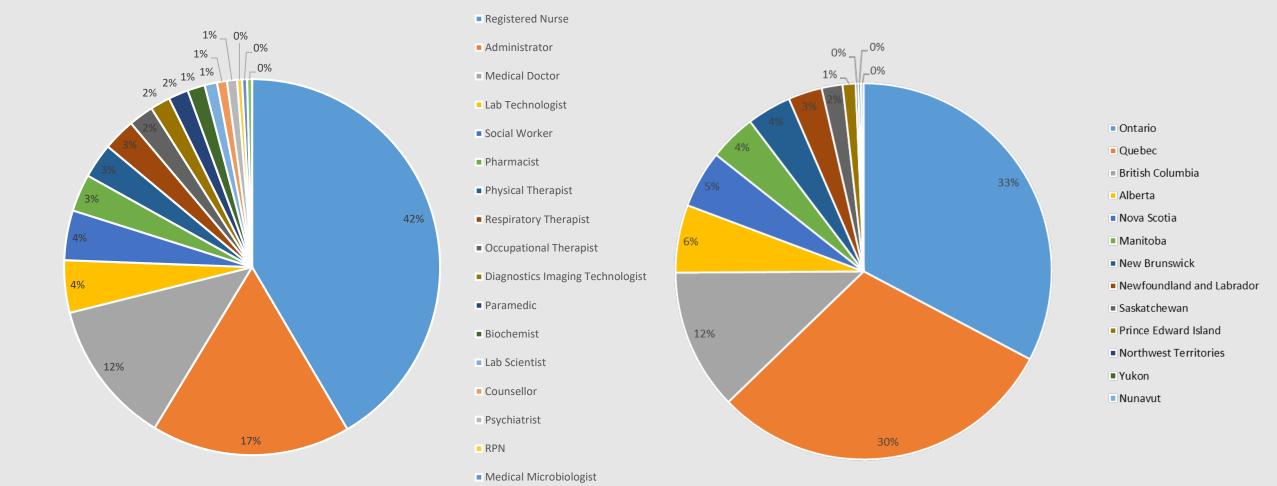
### Surveyors

- View, track and organize upcoming assigned assessments
- Conduct tracers, provide ratings and comments during assessments
- Monitor assessment progress with statistical information and graphs
- Transfer data back to the portal at the click of a button

# **ENABLING TECHNOLOGY - [PRO]gress**



# Our surveyors



Psychologist

Over 50% of surveyors are nurses/doctors



# Our stakeholders







### **PATIENTS**

Partners in standards development

Patients as surveyors

Patient pathway standards

**PROMs** 

### **PRACTITIONERS**

Clinical engagement
Relevant standards
Reduced duplication
Process + outcomes

### **POLICY MAKERS**

Integrated systems
Populations focus
Rigour and reliability
Value for money

# Stakeholder Needs

Better connect with each other.

Listen to all voices.

Design systems and solutions for people.

Boil it down to what matters.

Make it easier to do the right thing.

Link data, decisions & process to better health outcomes.

Source: Accreditation Canada Research 2016

# Our patients as partners strategy

Establishing supportive structures and mechanisms for patient partnership

- Internal community of practice
- Co-create practices and tools
- Monitor patient partner experiences

Building HSO "patients as partners" network

- Stakeholder mapping
- Strategic communications
- Recruitment

Co-designing the role of patients in the assessment process

- Working group
- Iterative testing
- Defined roles, training & support



Our bold ambition: To unleash the power and potential of people around the world who share our passion for achieving quality health services – for all.





Thank you! Спасибо!